



April 2014

**CORPORATE  
PRESENTATION**

**RESULTS  
2013**

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CORPORATE PRESENTATION

# METINVEST AT A GLANCE

- **Multinational group with operations in Ukraine, Europe, the UK and the US**
- **One of the largest steelmakers and iron ore producers in the CIS**
- **One of the top 10 iron ore and top 30 steel producers in the world**
- **Vertically integrated business model: from iron ore and coal to finished steel products**
- **Significant long-life self-sufficiency in key raw materials**
- **World-class assets in a low-cost region ideally positioned to provide access to key markets**
- **Global distribution network with sales offices in over 75 countries**
- **Flexibility in distribution of iron ore products between internal consumption and external sales**
- **Committed corporate citizen, investing to reduce environmental footprint**

**OVERVIEW**

- Stable revenues and improving profitability despite challenging and uncertain market conditions
- Reduction in operating, distribution and G&A costs drove EBITDA<sup>(1)</sup> up by 15% y-o-y to US\$2,291M
- EBITDA margin up by 2 pp y-o-y to 18%
- Positive EBITDA contribution of US\$204M from the Metallurgical division
- Net profit down 12% y-o-y to US\$392M, giving a net margin 3%
- Total debt remained broadly unchanged at US\$4,308M and net debt decreased to US\$3,525M
- Total debt-to-EBITDA<sup>(2)</sup> ratio improved to 1.9x from 2.1x a year earlier, providing ample covenant headroom
- Crude steel output slightly down 1% y-o-y to 12,391KT
- Iron ore concentrate production up 2% y-o-y to 36,926KT
- Mining of coking coal down 2% y-o-y to 11,393KT

1) Adjusted EBITDA is calculated as profits before income tax, financial income and costs, depreciation and amortisation, impairment and devaluation of property, plant and equipment, sponsorship and other charity payments, the share of results of associates and other non-core expenses. We will refer to adjusted EBITDA as EBITDA throughout this presentation.

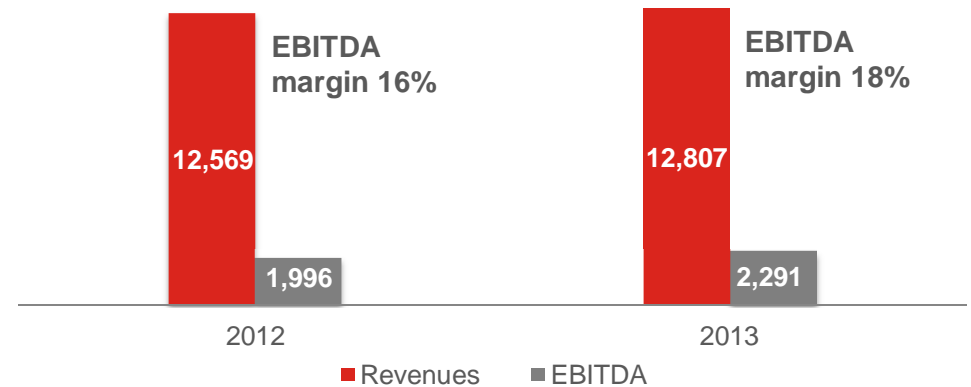
2) Calculation is based on last 12 months (LTM) EBITDA

3) Cost change excludes changes in depreciation and amortisation, impairment and devaluation of PPE

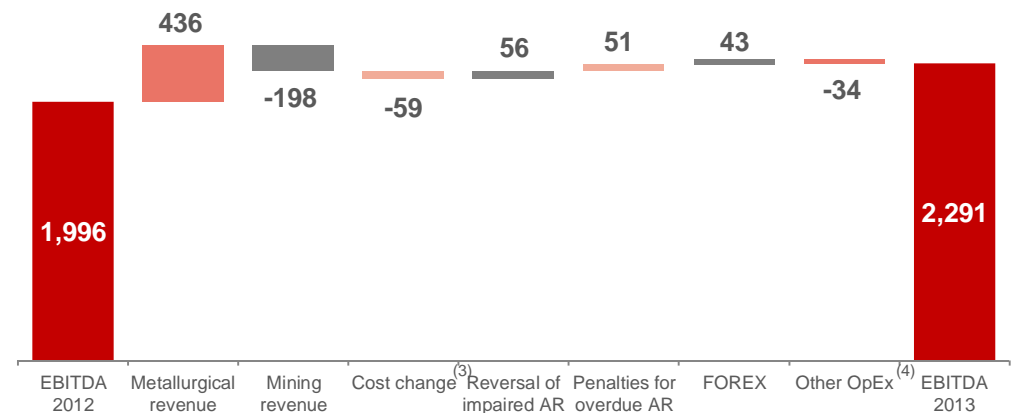
4) Other OpEx excludes reversal of impairment of accounts receivable (AR), penalties received from customers for overdue AR and change in FOREX

**REVENUES AND EBITDA**

US\$ million

**EBITDA 2012 vs 2013**

US\$ million





CORPORATE PRESENTATION

# OPERATIONAL REVIEW

OVERVIEW**Iron ore**

- Iron ore concentrate production rose by 2% y-o-y to 36,926KT
- Merchant iron ore concentrate accounted for 57% and pellets 43% of total production
- Internal consumption remained at the same level

**Coal**

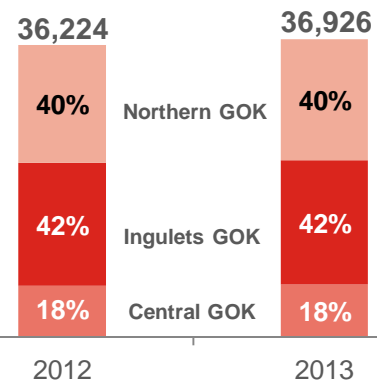
- Mining of coking coal dropped by 2% y-o-y to 11,393KT
- United Coal mined 52% and Krasnodon Coal 48% of total output
- Internal consumption marginally increased by 1% y-o-y to 7,025KT

SEGMENT FINANCIALS

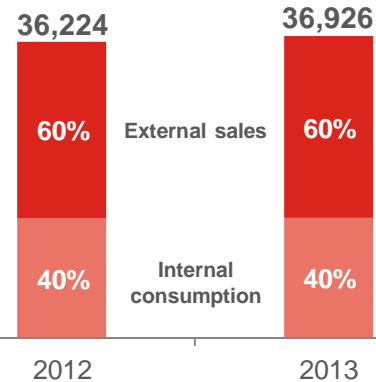
(US\$ million)	2012	2013	Change
Sales (total)	5,302	5,294	0%
Sales (external)	3,278	3,080	-6%
% of group total	26%	24%	
EBITDA <sup>(1)</sup>	2,277	2,252	-1%
% of group total <sup>(1)</sup>	113%	92%	
margin	43%	43%	0 pp
Capital expenditure	426	359	-16%

IRON OREProduction of concentrate

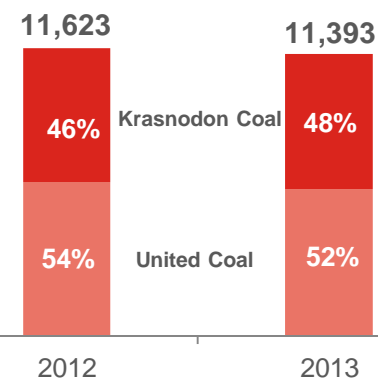
thousand tonnes

Sales vs consumption

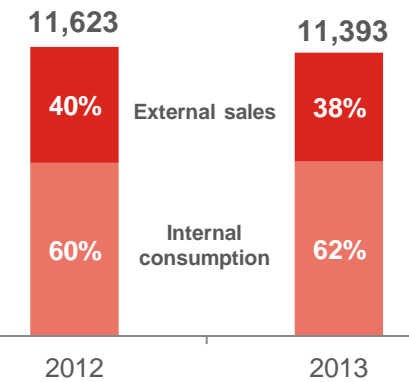
thousand tonnes

COALMining of coking coal

thousand tonnes

Sales vs consumption

thousand tonnes



1) The contribution is to the gross EBITDA, before adjusting for corporate overheads and eliminations



**OVERVIEW****Steel**

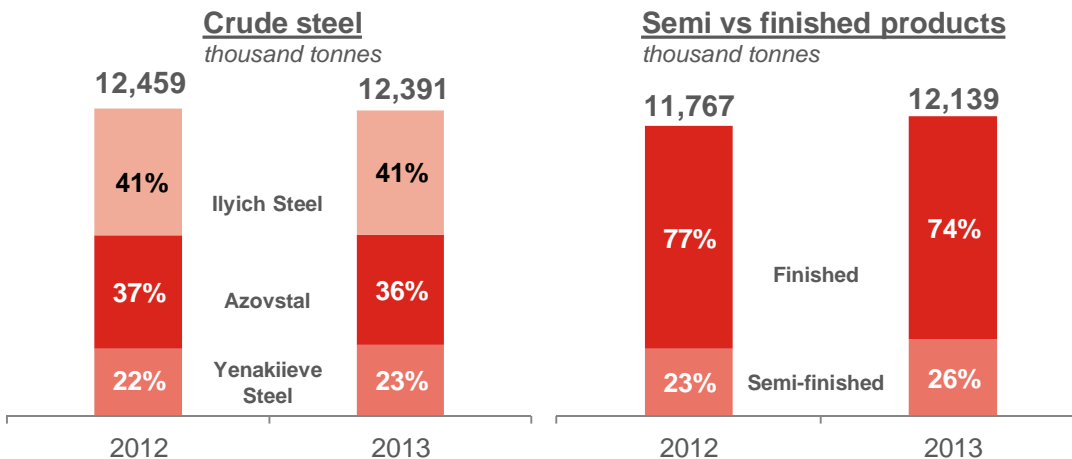
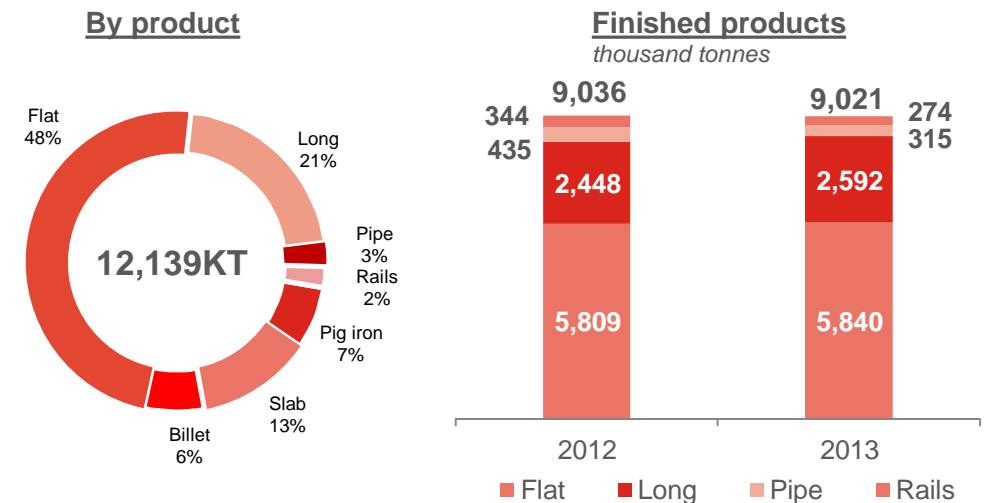
- EBITDA margin increased by 5 pp y-o-y to positive 2% mainly due to:
  - PCI technology effects at Ilyich Steel
  - decline in raw materials consumption and prices
  - ongoing continuous improvement projects
- Despite market challenges, production of crude steel remained broadly stable y-o-y totalled 12,391KT
- Production of finished goods stood at 9,021KT in 2013

**Coke**

- Produced 4,637KT of coke, all of which was consumed internally

**SEGMENT FINANCIALS**

(US\$ million)	2012	2013	Change
<b>Sales (total)</b>	9,366	9,807	5%
<b>Sales (external)</b>	9,291	9,727	5%
<i>% of group total</i>	74%	76%	
<b>EBITDA<sup>(1)</sup></b>	-267	204	176%
<i>% of group total<sup>(1)</sup></i>	-13%	8%	
<i>margin</i>	-3%	2%	5 pp
<b>Capital expenditure</b>	313	313	0%

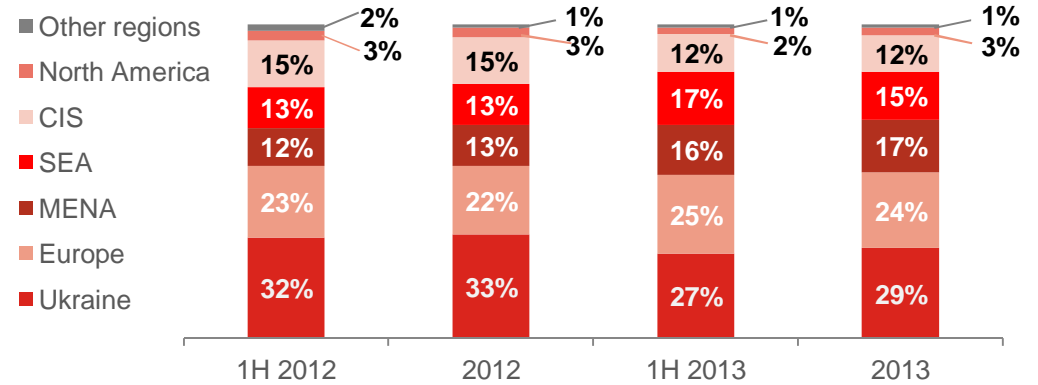
**PRODUCTION****PRODUCT MIX**

1) The contribution is to the gross EBITDA, before adjusting for corporate overheads and eliminations.

## OVERVIEW

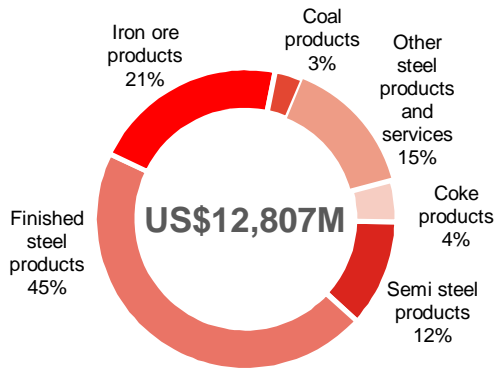
- Exports accounted for 71% of sales in 2013, up 4 pp y-o-y, driven by:
  - increased shipments of iron ore products to China by US\$312M
  - increased re-sales of Zaporizhstal's flat products to MENA by US\$496M y-o-y
- Shares of MENA, SEA and Europe in sales increased by 4pp, 2pp and 2pp, respectively, compensating fell in shares of Ukraine and CIS
- Top five steel customers represented 10% of divisional sales
- Top five iron ore customers represented 58% of divisional sales
- Some 97% of steel sales were on the spot market, while 59% were concluded directly to end customers
- Some 67% of iron ore sales were concluded under contracts and the remaining 33% on the spot market

## SALES BY MARKET



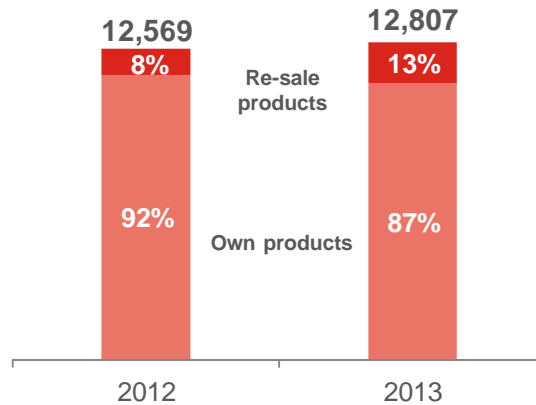
**Notes:**  
 SEA Southeast Asia  
 CIS Commonwealth of Independent States, excludes Ukraine  
 MENA Middle East and North Africa

## SALES BY PRODUCT

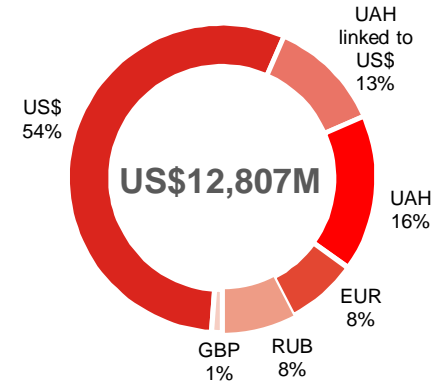


## Sales of own vs re-sale products

US\$ million



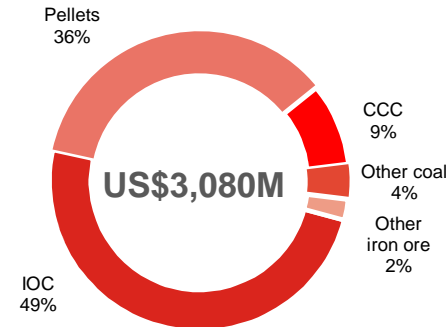
## SALES BY CURRENCY



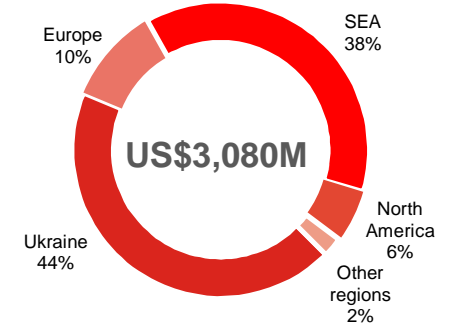
## MINING DIVISION

- Sales of iron ore products accounted for 87% of the division's result
- Sales of iron ore products grew by 9% y-o-y to US\$2,691M, driven by export shipments to Southeast Asia
- Shipments of concentrate and pellets to China rose by 956KT and 825KT respectively, contributing US\$1,164M to divisional revenues
- Strong demand for iron ore products from Southeast Asia mitigated the effect of weaker demand in other regions
- Lower sales of concentrate to Ukraine and pellets to Europe
- Sales of coking coal concentrate decreased by 37% y-o-y to US\$275M due to lower prices

### Sales by product



### Sales by region



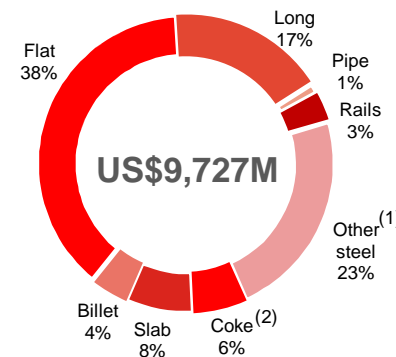
#### Notes:

- IOC Iron ore concentrate
- CCC Coking coal concentrate
- SEA Southeast Asia

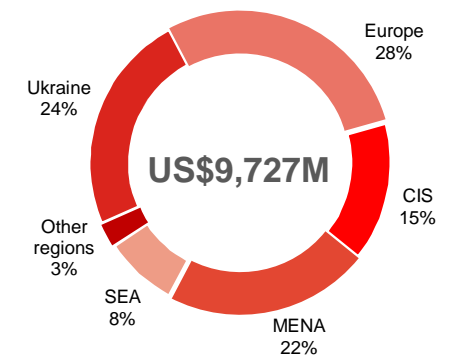
## METALLURGICAL DIVISION

- Divisional sales increased by 5% y-o-y to US\$9,727M, despite ongoing fall in steel prices in key markets
- Shares of MENA and Europe rose by 5 pp and 2 pp, which was mainly driven by volumes of flat products
- Lower pipe volumes reduced the share of the CIS in sales by 5 pp
- Ukrainian sales were impacted by weak demand for flat products

### Sales by product



### Sales by region



#### Notes:

- SEA Southeast Asia
- CIS Commonwealth of Independent States, excludes Ukraine
- MENA Middle East and North Africa

1) Includes US\$1,462M of steel product re-sales from Zaporizhstal, US\$352M of pig iron sales and US\$417 from sales of other metallurgical products and services

2) Includes coke, coke breeze, coke nut and chemical products



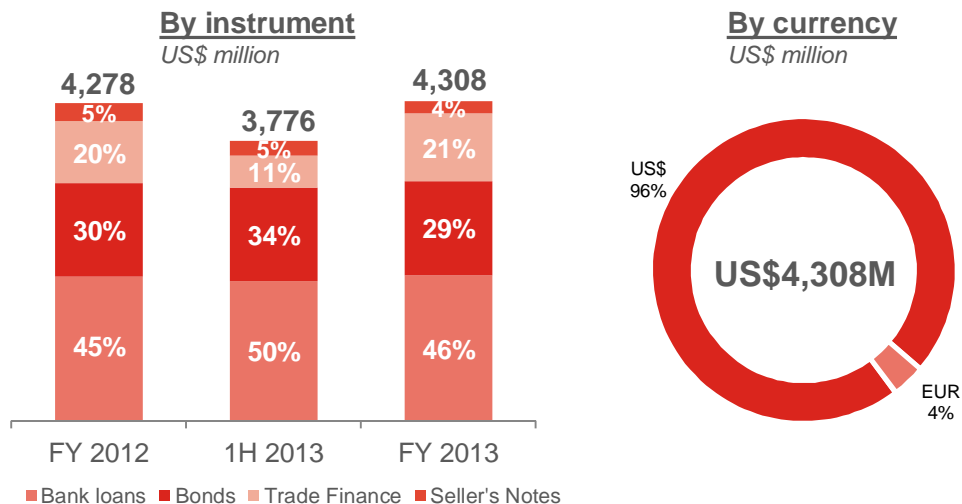
CORPORATE PRESENTATION

# FINANCIAL REVIEW

## OVERVIEW

- Total debt had marginally increased to US\$4,308M<sup>(1)</sup> as at 31 December 2013
- Repaid US\$632M of principal debt and US\$251M of interest in 2013
- Comfortable total debt-to-EBITDA ratio of 1.9x
- Lower net debt of US\$3,525M and net debt-to-EBITDA ratio of 1.5x
- Debt servicing payments are naturally hedged by foreign export revenues
- Received an additional US\$260M as an extension to a US\$300M three-year PXF arranged at origination in November 2012 and secured a new US\$300 million five-year PXF
- Cash balance stood at US\$783M as at 31 December 2013
- Metinvest's credit ratings are capped by Ukraine's credit ratings and outperform the assigned ratings according to all criteria<sup>(3)</sup>

## DEBT STRUCTURE

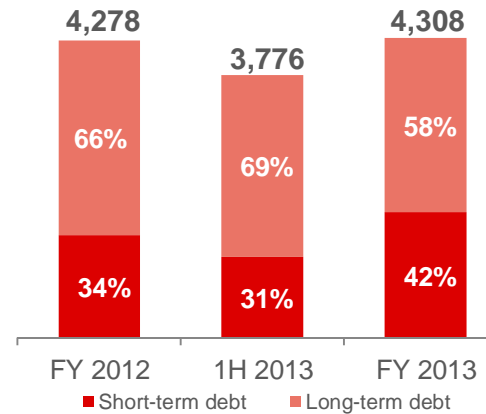


- 1) Includes bank loans, bonds, trade finance and seller's notes issued in 2009 to acquire United Coal  
 2) Debt maturity profile as at 31 December 2013. Principal instalments are not discounted and include seller's notes, but exclude trade finance. The trade finance balance totalled US\$911M as at 31 December 2013  
 3) Source: Moody's Investors Service, Credit Opinion : Metinvest B.V., Global Credit Research, 7 February 2014

## DEBT ANALYSIS

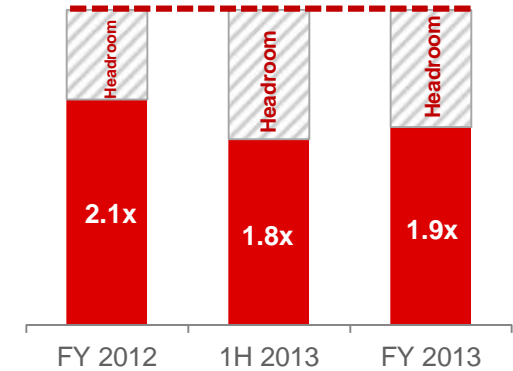
### Debt dynamics

US\$ million



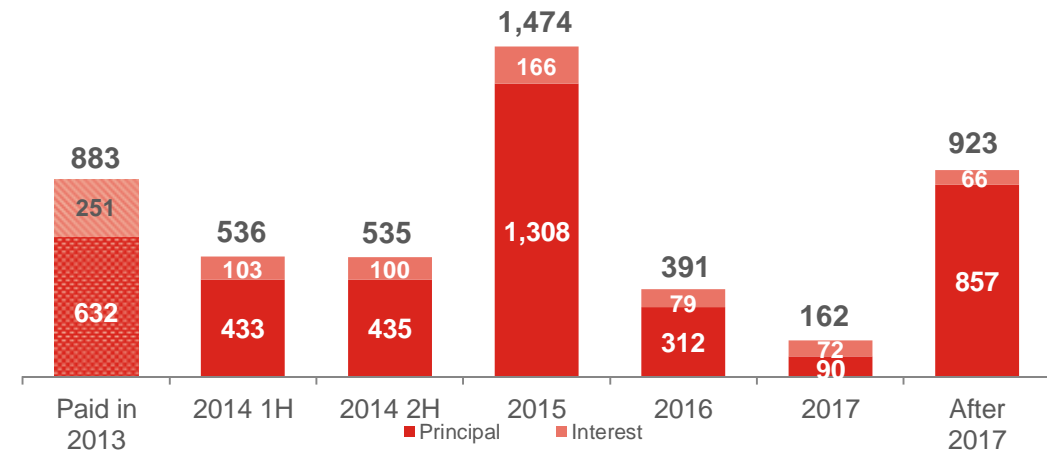
### Total debt-to-EBITDA

CAP: 3.0x



## DEBT MATURITY PROFILE<sup>(2)</sup>

US\$ million



- Applying Moody's indicated rating methodology for the steel industry implies a rating of Baa2
- While capped by Ukraine's credit rating, Metinvest has a much stronger credit profile

Steel Industry Grid	Aaa	Aa	A	Baa	Ba	B	Caa
<b>Factor 1: Business Profile (20%)</b>							
a) Business Profile					Ba		
<b>Factor 2: Size (20%)</b>							
b) Revenue (US\$ billion)				12.3			
<b>Factor 3: Profitability (22.5%)</b>							
a) EBIT Margin (3 year average)			14%				
b) Return on Average Tangible Assets (3 year average)			13%				
c) EBIT / Interests (3 year average)				5.6x			
<b>Factor 4: Financial Policies (10%)</b>							
a) Financial Policies					Ba		
<b>Factor 5: Leverage and Cash Flow Coverage (27.5%)</b>							
a) Debt / EBITDA (3 year average)			1.7x				
b) Debt / Total Capital (most recent)			31%				
c) (CFO – Div) / Debt (3 year average)					17%		
<b>Rating:</b>							
a) Indicated Rating from Grid				Baa2			
b) Actual Rating Assigned							Caa1

Source: Moody's Investors Service, Credit Opinion : Metinvest B.V., Global Credit Research, 7 February 2014

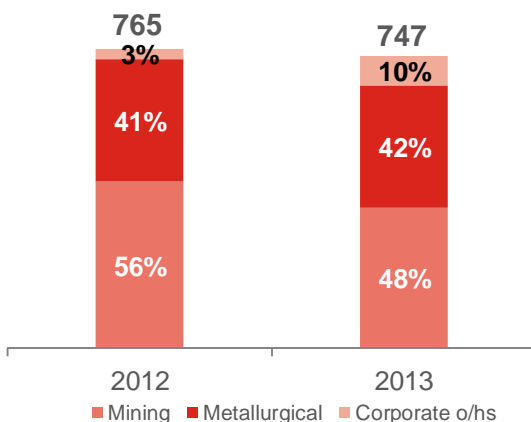
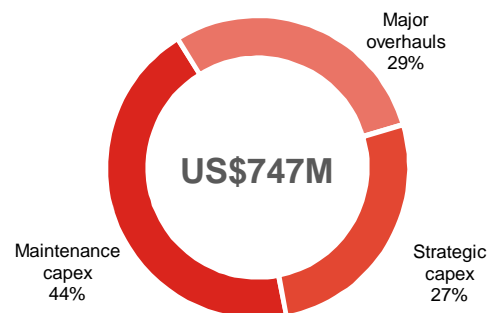


CORPORATE PRESENTATION

# CAPITAL EXPENDITURE

**OVERVIEW**

- CAPEX marginally decreased by 2% y-o-y to US\$747M in 2013
- The Mining division accounted for 48% of CAPEX (56% in 2012) and the Metallurgical division for 42% (41% in 2012)
- Maintenance projects accounted for 44% of CAPEX, major overhauls for 29% and strategic projects for 27%
- Implementation of Technological Strategy is on track, focusing on projects capable of delivering rapid results and providing returns that can be channelled into new initiatives
- PCI technology at Ilyich Steel reached the planned levels in summer 2013, bringing the first cost savings
- Ongoing construction of PCI technology at Yenakieve Steel, due to be launched in 2014

**CAPITAL EXPENDITURE****By division**  
US\$ million**By purpose**  
US\$ million**KEY STRATEGIC PROJECTS**

ASSET	PROJECTS	LAUNCH DATE <sup>(1)</sup>
Ilyich Steel	Construction of pulverised coal injection unit	3Q 2013 <sup>(2)</sup>
Ilyich Steel	Major overhaul of BF no. 2	3Q 2013
United Coal	Construction of 4 <sup>th</sup> section at Affinity	4Q 2013
Yenakieve Steel	Construction of a standby TAB for BF nos. 3, 5	1Q 2014
Yenakieve Steel	Construction of pulverised coal injection unit	3Q 2014
Yenakieve Steel	Building infrastructure for the new ASU	4Q 2014 <sup>(3)</sup>
Azovstal	Major overhaul of BF no. 4	4Q 2014
Northern GOK	Restoration of LURGI 278-B roasting machine	4Q 2015
Northern GOK	Construction of CCS at the Pervomaisky quarry	1Q 2016
Yenakieve Steel	Construction of a new sinter plant	4Q 2016

**Notes:**

- PCI Pulverised coal injection
- BF Blast furnace
- ASU Air separation unit
- TAB Turbo air blower
- CCS Crusher and conveyor system

1) As at 31 December 2013

2) PCI was launched at four blast furnaces in 4Q 2012. PCI was launched at all five blast furnaces in July 2013. .

3) Commercial test planned in 2Q 2014 and in 4Q 2014 scheduled start of industry gas production



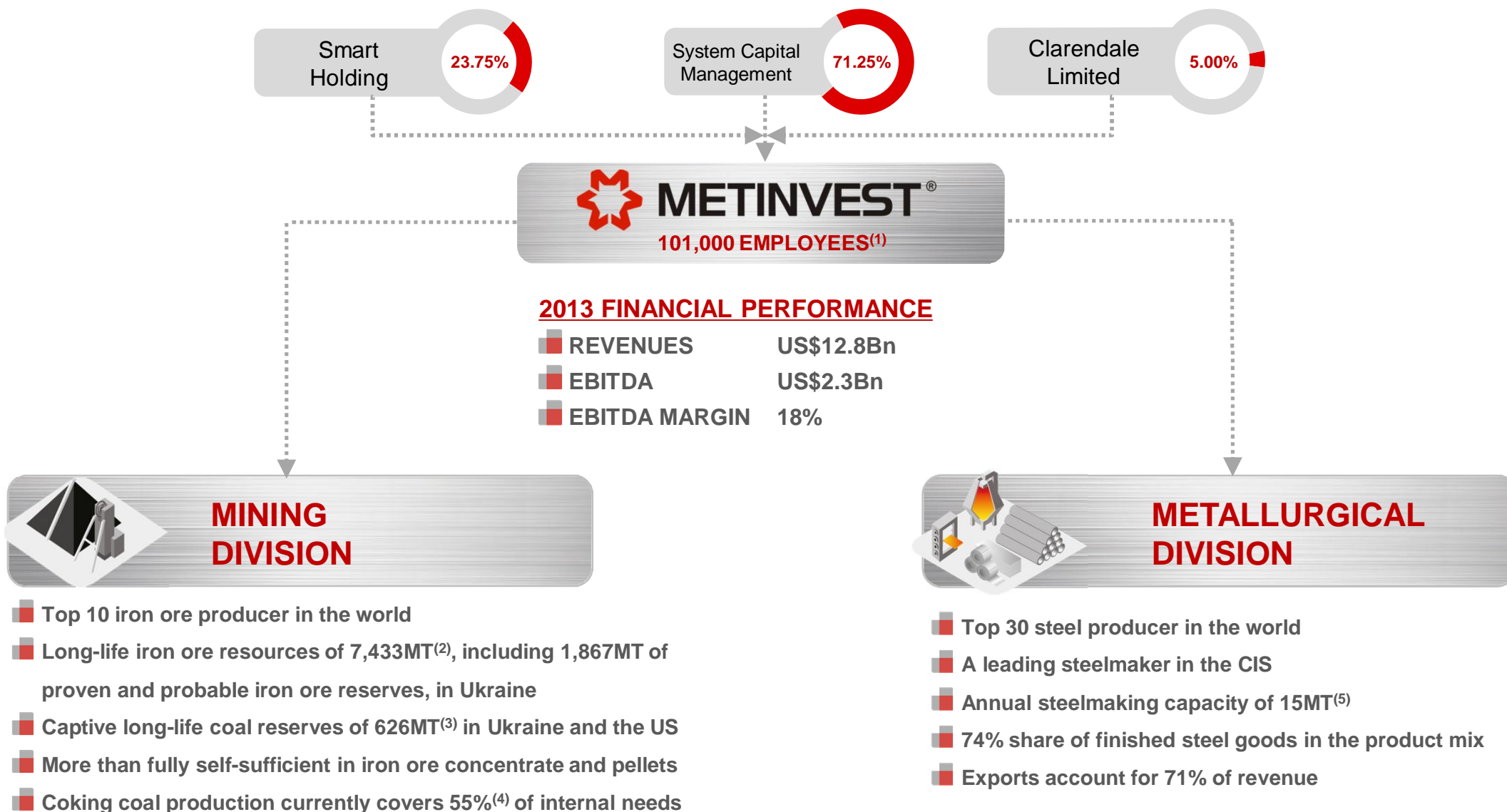


CORPORATE PRESENTATION

APPENDICES

# STRUCTURE OF METINVEST

Streamlined operating model to enhance vertical integration and ensure market leadership



1) As at 31 December 2013

2) As at 31 December 2009, according to JORC standards

3) As at 30 September 2013 (unaudited)

4) Assumes that all coking coal mined in the US is consumed internally at Metinvest's facilities

5) Metinvest's annual steel capacity, excluding capacity of Zaporizhstal

## PRODUCTION ASSETS

## METALLURGICAL DIVISION

- 1 Ilyich Steel
- 2 Azovstal
- 3 Yenakiieve Steel
- 4 Khartsyzk Pipe
- 5 Ferriera Valsider
- 6 Metinvest Trametel
- 7 Spartan UK
- 8 Promet Steel
- 9 Avdiivka Coke

## MINING DIVISION

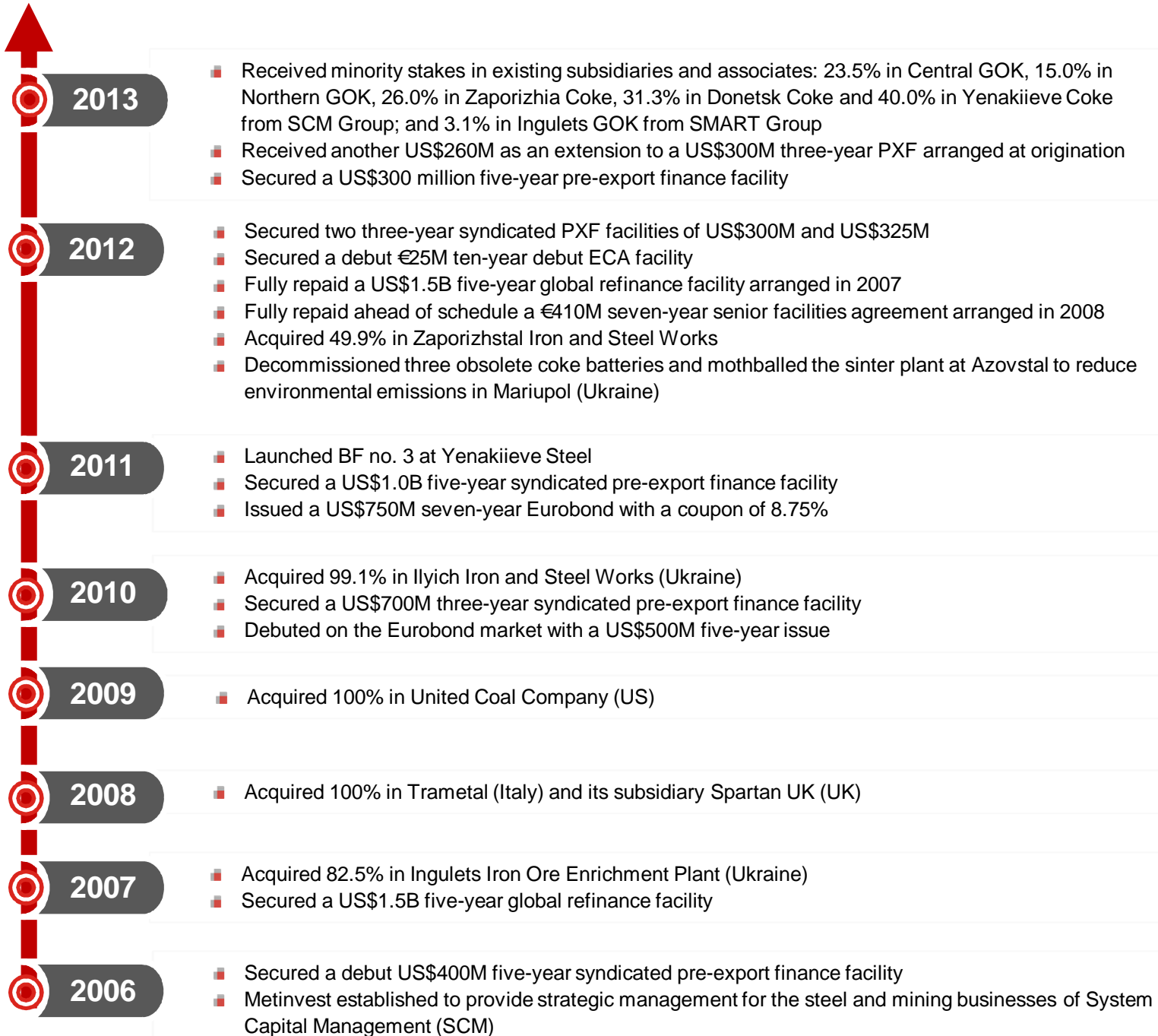
- 10 Ingulets GOK
- 11 Northern GOK
- 12 Central GOK
- 13 Krasnodon Coal
- 14 United Coal

## SALES OFFICES

- 1 China
- 2 Singapore
- 3 Turkmenistan
- 4 UAE
- 5 Russia (14 offices)
- 6 Lebanon
- 7 Ukraine (24 offices)
- 8 Turkey
- 9 Bulgaria (2 offices)
- 10 Lithuania
- 11 Serbia
- 12 Italy (2 offices)
- 13 Tunisia
- 14 Germany (2 offices)
- 15 Switzerland
- 16 Belgium
- 17 UK
- 18 Dominican Republic
- 19 Canada
- 20 US

key to map:  
 Producing countries  
 Existing markets  
 Potential markets





**Maintaining regional leadership**

**Focusing on vertical integration**

**Consolidation of industrial base in Ukraine**

**Yuriy Ryzhenkov****Chief Executive Officer**

- Chief Executive Officer (2013– )
- Chief Operating Officer at DTEK (2010–2013)
- Chief Financial Officer at DTEK (2007–2010)
- Manager of Economic Analysis and Informatics at Mini Steel Mill ISTIL (2002–2007)
- MBA from London Business School

**Aleksey Kutepov****Chief Financial Officer**

- Chief Financial Officer (2013– )
- Economics and Finance Director at Sibur Holding (2011–2013)
- CFO at SiburTyumenGaz (2009–2011)
- CFO at Tobolsk-Polymer (2007–2009)
- Applied Mathematics, Economic Theory

The high quality of the management team is one of our major competitive advantages

**Alexander Pogozhev****Metallurgical Division Director**

- Metallurgical Division Director (2011– )
- Director of Steel and Rolled Products division (2010–2011)
- COO of Severstal International (2008–2010)
- Executive positions at Severstal (1991–2008)
- MBA from Northumbria University

**Mykola Ishchenko****Mining Division Director**

- Mining Division Director (2011– )
- Director of Iron Ore division (2010–2011)
- General Director at Ingulets GOK (2009–2010)
- Deputy Director of Iron Ore division (2007–2009)
- General Director at Kryvbassvzryvprom (2000–2007)
- PhD in Economics

**Volodymyr Gusak****Supply Chain Director**

- Supply Chain Director (2011– )
- Director of Coke and Coal division (2006–2011)
- Manager at SCM (2002–2006)
- Deputy head of restructuring at Deloitte (2000–2002)
- MSc in Economics from Texas A&M University

**Nataliya Strelkova****Human Resources and Social Policy Director**

- Director of HR and Social Policy (2010– )
- Director of HR at MTS (2004–2010)
- Senior HR Specialist at YUKOS (2001–2004)
- MBA from IMD

**Svetlana Romanova****Chief Legal Officer**

- Chief Legal Officer (2012– )
- Partner at Baker and McKenzie (2008–2012)
- Lawyer at Baker and McKenzie (2000–2008)
- Assistant Lawyer at Cargill (1998–2000)
- LL.M. from The University of Iowa College of Law

**Olga Ovchinnikova****Logistics Director**

- Logistics Director (2013– )
- Logistics Director of the Supply Chain Management Directorate (2012–2013)
- Logistics Manager, Severstal-Resource (2006–2011)
- Logistics and Supply Chain Management

**Ruslan Rudnitsky****Chief Strategy Officer**

- Chief Strategy Officer (2010– )
- Head of Strategy and Investments of Iron Ore division (2006–2010)
- Industry Group Manager at SCM (2003–2006)
- Auditor at PwC (2001–2003)
- MIIM from Kyiv National University of Economics

**Dmitry Nikolayenko****Sales Director**

- Sales Director (2011– )
- Sales Director of Steel and Rolled Products division (2010–2011)
- General Director at Metinvest-SMC (2007–2010)
- General Director at SM Leman (2003–2007)
- MBA from IMI

**Aleksey Komlyk****PR and Regional Development Director**

- PR and Regional Development Director (2013– )
- Managing PR Director, AFK Sistema (2011–2013)
- Managing Partner, Mosso (2008–2011)
- Vice President of PR, Uralkali (2006–2008)
- Head of Media Relations Office, Uralkali (2003–2006)
- Foreign languages

# 5 CORPORATE SOCIAL RESPONSIBILITY

Employee wellbeing, community development and environmental protection are Metinvest's key concerns

	Health and Safety	Environment	Community
Goals	<ul style="list-style-type: none"> <li>Meet the highest standards of health and safety, and ensure the safety of employees in all aspects of their work</li> <li>Create a safety-driven culture throughout the Group and ensure that employees take responsibility for themselves and their colleagues</li> </ul>	<ul style="list-style-type: none"> <li>Reduce our environmental footprint</li> <li>Introduce more efficient energy-saving technology</li> <li>Meet European standards in this area</li> <li>Respond rapidly to any critical issues</li> </ul>	<ul style="list-style-type: none"> <li>Work in partnership with the communities where we operate to achieve long-term improvements in social conditions</li> <li>Maintain close dialogue with local stakeholders</li> </ul>
Initiatives	<ul style="list-style-type: none"> <li>Implement a medical emergency response standard and advanced pre-shift and periodical medical procedure</li> <li>Launch “cardinal rules of safety” to ensure strict adherence to the most important safety rules at Group sites</li> <li>Introduce at all subsidiaries risk assessment procedures covering all production processes and investment projects using HAZID<sup>(1)</sup>, HAZOP<sup>(2)</sup> and ENVID<sup>(3)</sup></li> </ul>	<ul style="list-style-type: none"> <li>Continually examine and enhance environmental standards within the framework of our Technological Strategy</li> <li>Require all newly built and reconstructed assets to meet EU environmental standards</li> <li>Regularly review the environmental action plan to target efforts more effectively</li> </ul>	<ul style="list-style-type: none"> <li>Work on a national level to encourage engagement among business, government and civil society</li> <li>Implement social partnership programmes with local authorities</li> <li>Empower local communities</li> <li>Foster the development of green and ecological initiatives</li> <li>Enhance sustainable development of the regions</li> </ul>
Results	<ul style="list-style-type: none"> <li>Spent over US\$63M on workplace safety and protection</li> <li>Provided extensive HSE training for over 7,590 managers and supervisors</li> <li>Conducted 236,255 audits and identified 299,183 safety issues, which were addressed swiftly</li> <li>Continued implementation of a major programme to improve safety at Krasnodon Coal</li> </ul>	<ul style="list-style-type: none"> <li>Implemented a range of capital and operational environmental improvement projects totalling more than US\$445M</li> <li>Under the “Mariupol Environment Protection and Recovery Program for 2012-2020” all measures scheduled for 2013 at Azovstal and Ilyich Steel were implemented on time</li> </ul>	<ul style="list-style-type: none"> <li>Published a Social Report for 2011-2012 in accordance with the B+ level of the GRI standard and the principles of the UN GC</li> <li>Invested around UAH87M in social projects: infrastructure, health, education, culture and sport facilities</li> <li>Launched a key environmental project, “Green Center of Metinvest”, in Mariupol and Yenakiieve with the aim of improving land and green spaces</li> <li>Spent almost UAH4M on 81 community projects in nine cities under the “We Improve the City” programme</li> </ul>

1) HAZID study is a tool for hazard identification, used early in a project as soon as process flow diagrams, draft heat and mass balances, and plot layouts are available

2) HAZOP (hazard and operability study) is a structured and systematic examination of a planned or existing process or operation in order to identify and evaluate problems that may represent risks to personnel or equipment, or prevent efficient operation

3) Environmental (Hazard) Identification is conducted like HAZID, but with the aim of identifying environmental issues

## INCOME STATEMENT HIGHLIGHTS

<i>(US\$ million)</i>	FY 2013	FY 2012
<b>Revenues</b>	<b>12,807</b>	<b>12,569</b>
<i>Change</i>	2%	
<b>Gross profit</b>	<b>2,401</b>	<b>2,499</b>
<i>Margin</i>	19%	20%
<b>EBITDA</b>	<b>2,291</b>	<b>1,996</b>
<i>Margin</i>	18%	16%
<b>Operating profit</b>	<b>1,026</b>	<b>989</b>
<i>Margin</i>	8%	8%
<b>Net profit</b>	<b>392</b>	<b>445</b>
<i>Margin</i>	3%	4%

## BALANCE SHEET HIGHLIGHTS

<i>(US\$ million)</i>	31 Dec 13	31 Dec 12
Total assets	16,906	17,588
Total liabilities	7,275	7,182
<b>Net assets</b>	<b>9,631</b>	<b>10,406</b>
Short-term debt	1,808	1,474
Long-term debt	2,500	2,804
<b>Total debt<sup>(1)</sup></b>	<b>4,308</b>	<b>4,278</b>
Cash and equivalents	783	531
<b>Net debt</b>	<b>3,525</b>	<b>3,747</b>
<b>Total debt / EBITDA</b>	<b>1.9x</b>	<b>2.1x</b>
<b>Net debt / EBITDA</b>	<b>1.5x</b>	<b>1.9x</b>

1) Includes bank loans, bonds, trade finance and seller's notes issued in 2009 to acquire United Coal



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**THANK YOU**